

Victoria PLC
Recast Profit or Loss Statement

Audit Status	Audited	Audited
Number of Weeks	26	26
Balance Dates	1 October	2 October
Years	2022	2021
Currency	£M	£M
Revenue	776.1	489.0
Cost of Goods Sold	-554.0	-320.3
Gross Profit	222.1	168.7
Other Income	7.6	2.1
Expenses	-168.4	-112.2
EBIT	61.3	58.6
Funding Costs	-28.9	-24.8
Operating Profit Before Tax	32.4	33.8
Tax Provision	-5.6	-6.0
Operating Profit After Tax	26.8	27.8
Unrealised Items		
Acquisition-related performance plans	-4.0	-1.7
Non-cash share incentive plan charge	-1.2	-1.0
Amortisation of acquired intangibles	-21.0	-16.0
Gain on Acquisition - Negative Goodwill (NGW)	61.5	-1.9
Depreciation of fair value uplift to acquisition property	-0.2	0.0
Hyperinflation adjustment	1.4	0.0
Unwind of fair value uplift to acquisition opening inventory	-9.5	-4.7
Net Profit After Tax	53.8	2.5
Extraordinary Items		
Acquisition Related Costs	-1.9	-4.4
Reorganisation Costs	-4.3	-1.2
Total Earnings For The Period	47.6	-3.1

Recast Profit or Loss Statement (Additional Information)**For Year Ended 30 June**

	2022	2021
Depreciation & Amortisation		
Depreciation	-39.6	-25.9
Amortisation	-21.0	-16.0
Totals	-60.6	-41.9

Horizontal Analysis

Years	2021-2022
Change	%
Revenue	58.7
Cost of Goods Sold	73.0
Gross Profit	31.7
Other Income	261.9
Expenses	50.1
EBIT	4.6
Funding Costs	16.5
Operating Profit Before Tax	-4.1
Tax Provision	-6.7
Operating Profit After Tax	-3.6
Unrealised Items	
Acquisition-related performance plans	135.3
Non-cash share incentive plan charge	20.0
Amortisation of acquired intangibles	31.3
Gain on Acquisition - Negative Goodwill (NGW)	-3,336.8
Depreciation of fair value uplift to acquisition property	
Hyperinflation adjustment	
Unwind of fair value uplift to acquisition opening inventory	102.1
Net Profit After Tax	2,052.0
Extraordinary Items	
Acquisition Related Costs	-56.8
Reorganisation Costs	258.3
Total Earnings For The Period	-1,635.5

VCP.LSE HY23

Vertical Analysis - % of Revenue

Years	2022	2021
Proportion	%	%
Revenue	100.0	100.0
Cost of Goods Sold	-71.4	-65.5
Gross Profit	28.6	34.5
Other Income	1.0	0.4
Expenses	-21.7	-22.9
EBIT	7.9	12.0
Funding Costs	-3.7	-5.1
Operating Profit Before Tax	4.2	6.9
Tax Provision	-0.7	-1.2
Operating Profit After Tax	3.5	5.7
Unrealised Items		
Acquisition-related performance plans	-0.5	-0.3
Non-cash share incentive plan charge	-0.2	-0.2
Amortisation of acquired intangibles	-2.7	-3.3
Gain on Acquisition - Negative Goodwill (NGW)	7.9	-0.4
Depreciation of fair value uplift to acquisition property	0.0	0.0
Hyperinflation adjustment	0.2	0.0
Unwind of fair value uplift to acquisition opening inventory	-1.2	-1.0
Net Profit After Tax	6.9	0.5
Extraordinary Items		
Acquisition Related Costs	-0.2	-0.9
Reorganisation Costs	-0.6	-0.2
Total Earnings For The Period	6.1	-0.6

Recast Balance Sheet

Audit Status	Audited	Audited
Number of Weeks	26	26
As At	1 October	2 October
Years	2022	2021
Currency	£M	£M
Source of Funds		
Shareholders' Funds	294.7	207.6
Interest Bearing Debt	1,155.8	880.7
Deferred Tax	132.6	71.6
Creditors & Provisions	447.3	306.5
Total Equity & Liabilities	2,030.4	1,466.4
Assets Employed		
Fixed Assets	602.7	333.6
Deferred Tax	23.5	18.5
Investments	0.2	0.2
Intangibles	593.9	500.0
Inventories	415.7	241.4
Receivables & Prepayments	315.9	194.4
Cash & Short-term Investments	78.4	178.3
Total Assets	2,030.3	1,466.4

Recast Balance Sheet (Additional Information)**As At 30 June**

	2022	2021
	£M	£M
Current Assets	810.0	614.1
Current Liabilities	501.2	342.6
Net Tangible Assets	-299.2	-292.4

Inventory

Raw materials	66.7	42.9
Work in progress	7.1	4.1
Finished goods	206.9	117.4
Totals	280.7	164.4

Inventory Horizontal Analysis

Number of Months	12
Year	2021-2022
Change	%
Raw materials	55.5
Work in progress	73.2
Finished goods	76.2
Totals	70.7

Inventory Vertical Analysis - % of Total Inventory

Number of Months	12	12
Year	2022	2021
Proportion	%	%
Raw materials	23.8	26.1
Work in progress	2.5	2.5
Finished goods	73.7	71.4
Totals	100.0	100.0

Trade Payables & Receivables

Total trade receivables	223.8	150.1
Trade creditors	337.2	213.8

Horizontal Change - %

Total trade receivables	73.7
Trade creditors	123.4

Horizontal Analysis

Year	2021-2022
Change	%
Source of Funds	
Shareholders' Funds	42.0
Interest Bearing Debt	31.2
Deferred Tax	85.2
Creditors & Provisions	45.9
Total Equity & Liabilities	38.5
Assets Employed	
Fixed Assets	80.7
Deferred Tax	27.0
Investments	0.0
Intangibles	18.8
Inventories	72.2
Receivables & Prepayments	62.5
Cash & Short-term Investments	-56.0
Total Assets	38.5
Net Tangible Assets	2.3

VCP.LSE HY23

Vertical Analysis - % of Total Assets

Year	2022	2021
Proportion	%	%
Source of Funds		
Shareholders' Funds	14.5	14.2
Interest Bearing Debt	56.9	60.1
Deferred Tax	6.5	4.9
Creditors & Provisions	22.0	20.9
Total Equity & Liabilities	100.0	100.0
Assets Employed		
Fixed Assets	29.7	22.7
Deferred Tax	1.2	1.3
Investments	0.0	0.0
Intangibles	29.3	34.1
Inventories	20.5	16.5
Receivables & Prepayments	15.6	13.3
Cash & Short-term Investments	3.9	12.2
Total Assets	100.0	100.0
Net Tangible Assets	-14.7	-19.9

Recast Movements in Shareholders' Funds

Audit Status	Audited	Audited
Number of Weeks	26	26
Balance Dates	1 October	2 October
Years	2022	2021
Currency	£M	£M
Opening Shareholders' Funds	202.6	208.2
Total Earnings For The Period	47.5	-3.1
Defined Benefit Scheme	0.9	0.2
Share Repurchase	-6.2	0.0
Dividends	0.0	0.0
Retained Earnings for the Period	42.2	-2.9
Reserves	49.9	2.3
Increase in Shareholders' Funds	92.1	-0.6
Closing Shareholders' Funds	294.7	207.6

Horizontal Analysis

Year	2021-2022
Change	%
Opening Shareholders' Funds	-2.7
Total Earnings For The Period	-1,632.3
Defined Benefit Scheme	350.0
Share Repurchase	
Dividends	
Retained Earnings for the Period	-1,555.2
Reserves	2,069.6
Increase in Shareholders' Funds	-15,450.0
Closing Shareholders' Funds	42.0

Recast Cash Flow Statement
Indirect Method

Audit Status	Audited	Audited
Number of Weeks	26	26
Balance Dates	1 October	2 October
Years	2022	2021
Currency	£M	£M
Operating Cash Flows		
Operating Profit (As stated by VCP)	82.0	27.7
Non-cash Adjustments:		
Depreciation & Amortisation	60.2	41.7
Negative Goodwill on Acquisition	-61.5	0.0
Acquisition-related performance plan charge	4.0	0.0
Profit on disposal of property, plant and equipment	-1.1	-0.1
Share incentive plan charge	1.2	1.0
Defined benefit pension	0.0	-0.1
Operating Cash Flows after non-cash items adjustment	84.8	70.2
Movements in Working Capital		
Inventories	-7.8	-26.1
Trade & Other Receivables	-32.5	-14.0
Trade & Other Payables	-23.8	26.1
Net Movements in Working Capital	20.7	56.2
Interest Paid	-22.4	-18.3
Income Taxes Paid	-7.3	-6.6
	-29.7	-24.9
Operating Cash Flows	-9.0	31.3
Lease Liabilities	-11.5	-6.7
Adjusted Operating Cash Flow	-20.5	24.6
Investing Cash Flows		
Fixed Asset Sales	2.4	2.0
Fixed Asset Purchases	-40.8	-29.9
Investment Sales	0.0	0.0
Investment Purchases	-61.3	-153.0
Investing Cash Flows	-99.7	-180.9
Financing Cash Flows		
Interest Bearing Debt	-60.7	-23.4
Share Issues	-6.2	0.0
Financing Cash Flows	-66.9	-23.4
Change in Cash	-187.1	-179.7
FX Adjustment	2.7	2.9
Opening Cash	258.0	344.8
Closing Cash	73.6	168.0
Comprising:		
Cash and cash equivalents	78.4	178.3
Bank overdrafts	-4.9	-10.4
	73.5	167.9

Horizontal Analysis

Year	2021-2022
Change	%
Operating Cash Flows	
Operating Profit (As recorded by VCP)	196.0
Non-cash Adjustments:	
Depreciation & Amortisation	44.4
Negative Goodwill on Acquisition	
Acquisition-related performance plan charge	
Profit on disposal of property, plant and equipment	1,000.0
Share incentive plan charge	20.0
Defined benefit pension	-100.0
Operating Cash Flows after non-cash items adjustment	20.8
Movements in Working Capital	
Inventories	-70.1
Trade & Other Receivables	132.1
Trade & Other Payables	-191.2
Net Movements in Working Capital	-63.2
Interest Paid	22.4
Income Taxes Paid	10.6
Operating Cash Flows	-128.8
Lease Liabilities	71.6
Adjusted Operating Cash Flow	-183.3
Investing Cash Flows	
Fixed Asset Sales	20.0
Fixed Asset Purchases	36.5
Investment Sales	
Investment Purchases	-59.9
Investing Cash Flows	-44.9
Financing Cash Flows	
Interest Bearing Debt	159.4
Share Issues	
Financing Cash Flows	185.9
Change in Cash	4.1
FX Adjustment	-6.9
Opening Cash	-25.2
Closing Cash	-56.2
Comprising:	
Cash and cash equivalents	-56.0
Bank overdrafts	-52.9

Ratio Analysis**For Year Ended 30 June**

	2022	2021
Basic Weighted Av. Shares on Issue – 000s	116,464	116,852
Diluted Weighted Av. Shares on Issue – 000s	168,430	126,499
Share Price at Balance Date – £	4.25	9.40
Funding Cost Cover – times	2.1	2.4
Current Ratio – times	1.6	1.8
Equity Ratio - %	14.5	14.2
Basic NTA/Share at Balance Date - £	-2.57	-2.50
Interim Basic Earnings Per Share on ...		
Operating Profit After Tax – pence	23.0	23.8
Net Profit After Tax – pence	46.2	2.1
Total Earnings For The Period – pence	40.9	-2.7
Interim Diluted Earnings Per Share on ...		
Operating Profit After Tax – pence	15.9	22.0
Net Profit After Tax – pence	31.9	2.0
Total Earnings For The Period – pence	28.3	-2.5
Dividends		
Dividend Yield - %	0.0	0.0
Interim Return on Shareholders' Funds - %		
EBIT	20.8	28.2
Operating Profit Before Tax	9.1	13.4
Operating Profit After Tax	18.3	1.2
Total Earnings For The Period	16.2	-1.5

Ratio Analysis (cont.)
For Year Ended 30 June

	2022	2021
Other Metrics		
Interim EBITDA – £M	121.9	100.5
Net Debt – £M	1,077.4	702.4
Net Debt/Interim EBITDA – times	8.8	7.0
Interim Cash Capex – £M	-38.9	-28.6

Segmental Information

Audit Status	Audited	Audited
Number of Weeks	26	26
Balance Dates	1 October	2 October
Years	2022	2021
Currency	£M	£M
Revenue		
UK & Europe Soft Flooring	423.1	280.4
UK & Europe Ceramic Tiles	371.6	282.5
Australia	109.5	99.6
North America	115.6	0.0
Central	0.0	0.0
Totals	1,019.8	662.5
Operating Profit		
UK & Europe Soft Flooring	31.5	23.8
UK & Europe Ceramic Tiles	22.2	17.2
Australia	10.0	10.2
North America	-1.7	0.0
Central	-8.4	-5.3
Totals	53.6	45.9
Net Assets (Shareholders' Funds)		
UK & Europe Soft Flooring	186.0	137.7
UK & Europe Ceramic Tiles	491.4	445.8
Australia	64.3	59.3
North America	58.8	0.0
Central	-597.9	-434.6
Totals	202.6	208.2
Operating Profit/Shareholders' Funds - %		
UK & Europe Soft Flooring	16.9	17.3
UK & Europe Ceramic Tiles	4.5	3.9
Australia	15.6	17.2
North America	-2.9	
Central	1.4	1.2
Totals	26.5	22.0

Horizontal Analysis

Year	2021-2022
Change	%
Revenue	
UK & Europe Soft Flooring	50.9
UK & Europe Ceramic Tiles	31.5
Australia	9.9
North America	
Central	
Totals	53.9
Operating Profit	
UK & Europe Soft Flooring	32.4
UK & Europe Ceramic Tiles	29.1
Australia	-2.0
North America	
Central	58.5
Totals	16.8
Net Assets (Shareholders' Funds)	
UK & Europe Soft Flooring	35.1
UK & Europe Ceramic Tiles	10.2
Australia	8.4
North America	
Central	37.6
Totals	-2.7
Operating Profit/Shareholders' Funds - %	
UK & Europe Soft Flooring	-2.0
UK & Europe Ceramic Tiles	17.1
Australia	-9.6
North America	
Central	

Vertical Analysis - % of Revenue

Year	2022	2021
Proportion	%	%
Revenue		
UK & Europe Soft Flooring	41.5	42.3
UK & Europe Ceramic Tiles	36.4	42.6
Australia	10.7	15.0
North America	11.3	0.0
Central	0.0	0.0
Totals	100.0	100.0
Operating Profit		
UK & Europe Soft Flooring	3.1	3.6
UK & Europe Ceramic Tiles	2.2	2.6
Australia	1.0	1.5
North America	-0.2	0.0
Central	-0.8	-0.8
Totals	5.3	6.9
Net Assets/Shareholders' Funds		
UK & Europe Soft Flooring	18.2	20.8
UK & Europe Ceramic Tiles	48.2	67.3
Australia	6.3	9.0
North America	5.8	0.0
Central	-58.6	-65.6
Totals	19.9	31.4
Operating Profit/Shareholders' Funds - %		
UK & Europe Soft Flooring	1.7	2.6
UK & Europe Ceramic Tiles	0.4	0.6
Australia	1.5	2.6
North America	-0.3	0.0
Central	0.1	0.2