

Victoria Carpets
Recast Profit or Loss Statement

Audit Status	Audited	Audited
Number of Weeks	52	53
Balance Dates	2 April	3 April
Years	2022	2021
Currency	£M	£M
Revenue	1,019.8	662.3
Cost of Goods Sold	-663.0	-427.4
Gross Profit	356.8	234.9
Other Income	5.0	3.9
Expenses	-254.3	-159.1
EBIT	107.5	79.7
Funding Costs	-66.0	-53.4
Operating Profit Before Tax	41.5	26.3
Tax Provision	0.0	10.3
Operating Profit After Tax	41.5	36.6
Unrealised Items		
Acquisition-related performance plans	-7.1	1.7
Non-cash share incentive plan charge	-2.3	-1.0
Amortisation of acquired intangibles	-32.4	-26.8
Gain on Acquisition - Negative Goodwill	6.9	6.5
Unwind of fair value uplift to acquisition opening inventory	-5.3	0.0
Net Profit After Tax	1.3	17.0
Extraordinary Items		
Acquisition Related Costs	-10.7	-3.0
Reorganisation Costs	-5.3	-5.5
Contingent gain on Tax Ruling	-0.6	-5.7
Profit on Disposal of PP&E	2.9	0.0
Total Earnings For The Period	-12.4	2.8
Profit under the Companies Act 2006	-30.8	-30.9

Recast Profit or Loss Statement (Additional Information)

For Year Ended 30 June

	<u>2022</u>	<u>2021</u>
Depreciation & Amortisation		
Depreciation	-54.3	-47.0
Amortisation	-33.3	-27.5
Totals	<u>-87.6</u>	<u>-74.5</u>

VCP.LSE FY22

Horizontal Analysis

Years	2021-2022
Change	%
Revenue	54.0
Cost of Goods Sold	55.1
Gross Profit	51.9
Other Income	59.8
Expenses	59.8
EBIT	23.6
Funding Costs	23.6
Operating Profit Before Tax	57.8
Tax Provision	-100.0
Operating Profit After Tax	13.4
Unrealised Items	
Acquisition-related performance plans	-517.6
Non-cash share incentive plan charge	130.0
Amortisation of acquired intangibles	20.9
Gain on Acquisition - Negative Goodwill	6.2
Unwind of fair value uplift to acquisition opening inventory	
Net Profit After Tax	-92.4
Extraordinary Items	
Acquisition Related Costs	256.7
Reorganisation Costs	-3.6
Contingent gain on Tax Ruling	-89.5
Profit on Disposal of PP&E	
Total Earnings For The Period	-542.9
Profit under the Companies Act 2006	-0.3

VCP.LSE FY22

Vertical Analysis - % of Revenue

Years	2022	2021
Proportion	%	%
Revenue	100.0	100.0
Cost of Goods Sold	-65.0	-64.5
Gross Profit	35.0	35.5
Other Income	0.5	0.6
Expenses	-24.9	-24.0
EBIT	10.5	12.0
Funding Costs	-6.5	-8.1
Operating Profit Before Tax	4.1	4.0
Tax Provision	0.0	1.6
Operating Profit After Tax	4.1	5.5
Unrealised Items		
Acquisition-related performance plans	-0.7	0.3
Non-cash share incentive plan charge	-0.2	-0.2
Amortisation of acquired intangibles	-3.2	-4.0
Gain on Acquisition - Negative Goodwill	0.7	1.0
Unwind of fair value uplift to acquisition opening inventory	-0.5	0.0
Net Profit After Tax	-0.1	-0.9
Extraordinary Items		
Acquisition Related Costs	-1.0	-0.5
Reorganisation Costs	-0.5	-0.8
Contingent gain on Tax Ruling	-0.1	-0.9
Profit on Disposal of PP&E	0.3	0.0
Total Earnings For The Period	-1.2	0.4
Profit under the Companies Act 2006	-3.0	-4.7

Recast Balance Sheet

Audit Status	Audited	Audited
Number of Weeks	52	53
As At	2 April	3 April
Years	2022	2021
Currency	£M	£M
Source of Funds		
Shareholders' Funds	202.6	208.2
Interest Bearing Debt	1,031.1	840.9
Deferred Tax	81.4	62.9
Creditors & Provisions	350.3	242.4
Total Equity & Liabilities	1,665.4	1,354.4
Assets Employed		
Fixed Assets	355.6	284.7
Deferred Tax	27.2	17.2
Investments	0.2	0.2
Intangibles	504.3	389.0
Inventories	280.7	164.4
Receivables & Prepayments	223.8	150.1
Cash & Short-term Investments	273.6	348.8
Total Assets	1,665.4	1,354.4
Net Tangible Assets	-301.7	-180.8

Recast Balance Sheet (Additional Information)**As At 30 June**

	2022	2021
Current Assets	778.1	663.3
Current Liabilities	380.0	262.1

Inventory

Raw materials	66.7	42.9
Work in progress	7.1	4.1
Finished goods	206.9	117.4
Totals	280.7	164.4

Inventory Horizontal Analysis**Number of Months****12****Year****2021-2022****Change****%**

Raw materials	55.5
Work in progress	73.2
Finished goods	76.2
Totals	70.7

Inventory Vertical Analysis - % of Total Inventory**Number of Months****12****12****Year****2022****2021****Proportion****%****%**

Raw materials	23.8	26.1
Work in progress	2.5	2.5
Finished goods	73.7	71.4
Totals	100.0	100.0

Trade Payables & Receivables

Total trade receivables	223.8	150.1
Trade creditors	337.2	213.8

Change - %

Total trade receivables	73.7
Trade creditors	123.4
Difference	-49.7

VCP.LSE FY22

Horizontal Analysis

Year	2021-2022
Change	%
Source of Funds	
Shareholders' Funds	-2.7
Interest Bearing Debt	22.6
Deferred Tax	29.4
Creditors & Provisions	44.5
Total Equity & Liabilities	23.0
Assets Employed	
Fixed Assets	24.9
Deferred Tax	58.1
Investments	0.0
Intangibles	29.6
Inventories	70.7
Receivables & Prepayments	49.1
Cash & Short-term Investments	-21.6
Total Assets	23.0
Net Tangible Assets	66.9

VCP.LSE FY22

Vertical Analysis - % of Total Assets

Year	2022	2021
Proportion	%	%
Source of Funds		
Shareholders' Funds	12.2	15.4
Interest Bearing Debt	61.9	62.1
Deferred Tax	4.9	4.6
Creditors & Provisions	21.0	17.9
Total Equity & Liabilities	100.0	100.0
Assets Employed		
Fixed Assets	21.4	21.0
Deferred Tax	1.6	1.3
Investments	0.0	0.0
Intangibles	30.3	28.7
Inventories	16.9	12.1
Receivables & Prepayments	13.4	11.1
Cash & Short-term Investments	16.4	25.8
Total Assets	100.0	100.0
Net Tangible Assets	-18.1	-13.3

VCP.LSE FY22

Recast Movements in Shareholders' Funds

Audit Status	Audited	Audited
Number of Weeks	52	53
Balance Dates	2 April	3 April
Years	2022	2021
Currency	£M	£M
Opening Shareholders' Funds	208.2	240.6
Total Earnings For The Period	-12.4	2.8
Defined Benefit Scheme	1.6	-0.1
Share Premium		288.7
Share Repurchase	-0.6	-30.0
Dividends	0.0	0.0
Retained Earnings for the Period	-11.4	261.4
Share Issues	0.0	0.0
Reserves	5.8	-293.8
Increase in Shareholders' Funds	-5.6	-32.4
Closing Shareholders' Funds	202.6	208.2

VCP.LSE FY22

Horizontal Analysis

Year	2021-2022
Change	%
Opening Shareholders' Funds	-13.5
Total Earnings For The Period	-542.9
Defined Benefit Scheme	-1,700.0
Share Premium	-100.0
Share Repurchase	-98.0
Dividends	0.0
Retained Earnings for the Period	-104.4
Share Issues	0.0
Reserves	-102.0
Increase in Shareholders' Funds	-82.7
Closing Shareholders' Funds	-2.7

Recast Cash Flow Statement

Indirect Method

Audit Status	Audited	Audited
Number of Weeks	52	53
Balance Dates	2 April	3 April
Years	2022	2021
Currency	£M	£M
Operating Cash Flows		
Operating Profit	53.6	45.9
Non-cash Adjustments:		
Depreciation & Amortisation	87.1	74.0
Negative Goodwill on Acquisition	-6.9	-6.5
Acquisition-related performance plan charge	7.1	0.0
Profit on disposal of property, plant and equipment	-2.9	-0.1
Share incentive plan charge	2.3	1.0
Defined benefit pension	-0.1	-0.1
Operating Cash Flows after non-cash items adjustment	140.2	114.2
Movements in Working Capital		
Inventories	-51.8	7.6
Trade & Other Receivables	-29.9	-0.3
Trade & Other Payables	55.5	-25.6
Net Movements in Working Capital	114.0	95.9
Interest Paid	-32.2	-33.4
Income Taxes Paid	-13.7	-5.0
	-45.9	-38.4
Operating Cash Flow	68.1	57.5
Lease Liabilities	-15.0	-11.3
Adjusted Operating Cash Flow	53.1	46.2
Investing Cash Flows		
Fixed Asset Sales	5.3	1.2
Fixed Asset Purchases	-51.3	-27.6
Investment Sales	0.0	0.0
Investment Purchases	-149.8	-19.3
Investing Cash Flows	-195.8	-45.7
Financing Cash Flows		
Interest Bearing Debt	53.2	-99.4
Share Issues	-0.6	-30.0
Financing Cash Flows	52.6	-129.4
Change in Cash	-90.1	-128.9
FX Adjustment	3.3	-4.7
Opening Cash	344.8	174.7
Closing Cash	258.0	41.1

VCP.LSE FY22

Horizontal Analysis

Year	2021-2022
Change	%
Operating Cash Flows	
Operating Profit	16.8
Non-cash Adjustments	
Depreciation & Amortisation	17.7
Negative Goodwill on Acquisition	6.2
Acquisition-related performance plan charge	
Profit on disposal of property, plant and equipment	2,800.0
Share incentive plan charge	130.0
Defined benefit pension	0.0
Operating Cash Flows after non-cash items adjustment	22.8
Movements in Working Capital	
Inventories	-781.6
Trade & Other Receivables	9,866.7
Trade & Other Payables	-316.8
Net Movements in Working Capital	18.9
Interest Paid	-3.6
Income Taxes Paid	174.0
Operating Cash Flow	18.4
Lease Liabilities	32.7
Adjusted Operating Cash Flow	14.9
Investing Cash Flows	
Fixed Asset Sales	341.7
Fixed Asset Purchases	85.9
Investment Sales	
Investment Purchases	676.2
Investing Cash Flows	328.4
Financing Cash Flows	
Interest Bearing Debt	-153.5
Share Issues	-98.0
Financing Cash Flows	-140.6
Change in Cash	-30.1
FX Adjustment	-170.2
Opening Cash	97.4
Closing Cash	527.7

Ratio Analysis**For Year Ended 30 June**

	2022	2021
Basic W'ghted Av. Shares on Issue – 000s	116,858	122,257
Diluted W'ghted Av. Shares on Issue – 000s	138,391	129,412
Shares on Issue at Balance Date:		
Ordinary Outstanding – 000s	116,843	116,852
Ordinary Treasury Stock – 000s	8,621	8,546
Share Price at Balance Date – £	4.48	11.40
Funding Cost Cover – times	1.6	1.5
Current Ratio – times	2.0	2.5
Equity Ratio - %	12.2	15.4
Basic NTA/Share at Balance Date - £	-2.58	-1.55
Basic Earnings Per Share on ...		
Operating Profit After Tax – pence	35.5	29.9
Net Profit After Tax – pence	0.0	0.0
Total Earnings For The Period – pence	-10.6	2.3
Basic Price Earnings Ratio at Balance Date on ...		
Operating Profit After Tax – times	12.6	38.1
Net Profit After Tax – times	402,710.6	81,984.1
Total Earnings For The Period – times	-42.2	497.8
Diluted Earnings Per Share on ...		
Operating Profit After Tax – pence	30.0	28.3
Net Profit After Tax – pence	0.9	13.1
Total Earnings For The Period – pence	-9.0	2.2
Diluted Price Earnings Ratio on ...		
Operating Profit After Tax – times	14.9	40.3
Net Profit After Tax – times	476.9	86.8
Total Earnings For The Period – times	-50.0	526.9
Earnings Per Share Based on Companies Act 2006 Profit		
Profit – £M	-30.8	-30.9
Basic Earnings Per Share – pence	-26.36	-25.27
Diluted Earnings Per Share – pence	-22.26	-23.88
Dividends		
Dividend Yield - %	0.0	0.0
Return on Shareholders' Funds - %		
EBIT	53.1	38.3
Operating Profit Before Tax	0.0	0.0
Operating Profit After Tax	0.6	8.2
Total Earnings For The Period	-6.1	1.3

Ratio Analysis (cont.)**For Year Ended 30 June**

	2022	2021
Other Metrics		
EBITDA – £M	195.1	154.2
Net Debt – £M	757.5	492.1
Net Debt/EBITDA – times	3.9	3.2
Valuations – £M		
Market Capitalisation at Balance Date	523.5	1,332.1

Segmental Information

Audit Status	Audited	Audited
Number of Weeks	52	53
Balance Dates	2 April	3 April
Years	2022	2021
Currency	£M	£M
Revenue		
UK & Europe Soft Flooring	423.1	280.4
UK & Europe Ceramic Tiles	371.6	282.5
Australia	109.5	99.6
North America	115.6	0.0
Central	0.0	0.0
Totals	1,019.8	662.5
Operating Profit		
UK & Europe Soft Flooring	31.5	23.8
UK & Europe Ceramic Tiles	22.2	17.2
Australia	10.0	10.2
North America	-1.7	0.0
Central	-8.4	-5.3
Totals	53.6	45.9
Net Assets (Shareholders' Funds)		
UK & Europe Soft Flooring	186.0	137.7
UK & Europe Ceramic Tiles	491.4	445.8
Australia	64.3	59.3
North America	58.8	0.0
Central	-597.9	-434.6
Totals	202.6	208.2
Operating Profit/Shareholders' Funds - %		
UK & Europe Soft Flooring	16.9	17.3
UK & Europe Ceramic Tiles	4.5	3.9
Australia	15.6	17.2
North America	-2.9	
Central		

Horizontal Analysis

Year	2021-2022
Change	%
Revenue	
UK & Europe Soft Flooring	50.9
UK & Europe Ceramic Tiles	31.5
Australia	9.9
North America	
Central	
Totals	53.9
Operating Profit	
UK & Europe Soft Flooring	32.4
UK & Europe Ceramic Tiles	29.1
Australia	-2.0
North America	
Central	58.5
Totals	16.8
Net Assets/Shareholders' Funds	
UK & Europe Soft Flooring	35.1
UK & Europe Ceramic Tiles	10.2
Australia	8.4
North America	
Central	37.6
Totals	-2.7
Operating Profit/Shareholders' Funds - %	
UK & Europe Soft Flooring	-2.0
UK & Europe Ceramic Tiles	17.1
Australia	-9.6
North America	
Central	

VCP.LSE FY22

Vertical Analysis - % of Revenue

Year	2022	2021
Proportion	%	%
Revenue		
UK & Europe Soft Flooring	41.5	42.3
UK & Europe Ceramic Tiles	36.4	42.6
Australia	10.7	15.0
North America	11.3	0.0
Central	0.0	0.0
Totals	100.0	100.0
Operating Profit		
UK & Europe Soft Flooring	3.1	3.6
UK & Europe Ceramic Tiles	2.2	2.6
Australia	1.0	1.5
North America	-0.2	0.0
Central	-0.8	-0.8
Totals	5.3	6.9
Net Assets/Shareholders' Funds		
UK & Europe Soft Flooring	18.2	20.8
UK & Europe Ceramic Tiles	48.2	67.3
Australia	6.3	9.0
North America	5.8	0.0
Central	-58.6	-65.6
Totals	19.9	31.4
Operating Profit/Shareholders' Funds - %		
UK & Europe Soft Flooring	1.7	2.6
UK & Europe Ceramic Tiles	0.4	0.6
Australia	1.5	2.6
North America	-0.3	0.0
Central	0.0	0.0

